

WEBVTT

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Clean Transportation Prizes, there's an introductory poll that's happening on the chat page that you can take a look at and we'd love for you to participate.

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I'd like to mention that.

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Everybody is welcome to introduce themselves, their organization, and whether you're looking for partners in the chat space.

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Off the screen I'd like to give you a brief overview of the New York clean transportation prizes. My name's Luisa Freeman, and I'm working on this at NYSERDA with Robyn Marquis.

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The New York clean transportation prizes are led by New York State Energy Research and Development Authority in partnership with the New York State Department of Public Service.

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And the Department of Environmental Conservation, this program will support electrifying transportation,

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Reducing air pollution, and enhancing clean mobility and underserved communities across New York state.

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The prizes provide teams of global experts with the opportunity to directly engage with these communities,

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To improve and scale clean transportation options locally and across New York state.

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And beyond the 3 prize competitions include.

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The clean neighborhoods challenge to award innovative projects that address.

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Local air pollution reduction at scale, the electric mobility challenge.

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To award projects that demonstrate innovative, safe.

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Convenient active and electric mobility options that meet community needs.

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00:01:39.084 --> 00:01:53.364

And the electric truck, invest challenge to award projects that demonstrate replicable pathways to reduce the cost system and operational challenges of further deployment of medium and heavy duty, electric vehicles.

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Including charging and grid integration.

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This webinar is being recorded and will be posted on the prize website.

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We'd like to suggest that you used the Q&A feature to ask questions and we'll address them at the end.

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It's important that you look at the [NewYorkcleantransportationprizes.org](http://NewYorkcleantransportationprizes.org) to apply for the prizes and spread the word.

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Next slide please, here's information about where you can find the materials, the recording of the webinar.

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00:02:28.919 --> 00:02:35.610

And, uh, post questions as well, that aren't answered in the, in the chat. Um.

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I'd like to now introduce our moderator for the session.

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Next slide please, Shanika Amarakoon is a senior environmental and climate justice practice, lead at Eastern Research Group.

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sanika leads the environmental and climate justice solutions practice.

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She brings over 20 years of experience.

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Forming and leading multi disciplinary teams to support federal and state analyses related to climate change.

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Renewable energy and sustainability she currently serves as the project manager for NYSERDA's clean transportation prize, outreach and stakeholder engagement for disadvantaged communities.

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00:03:23.580 --> 00:03:26.819

I like to turn it over to Shanika next slide please.

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00:03:27.960 --> 00:03:31.020

Thank you Luisa. Can you hear me? Yes.

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00:03:31.020 --> 00:03:38.370

Great. I'm very excited to moderate this panel, on successful partnerships and teaming. If you can go to the next slide. Please.

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00:03:40.409 --> 00:03:45.745

Thank you and the next slide Thank you.

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00:03:46.074 --> 00:03:58.134

So before we get started on our panel discussion, I thought it would be helpful to provide more context on the New York clean transportation prize goal, including the definition of disadvantaged communities.

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00:03:58.469 --> 00:04:12.060

And Eastern Research Group's, role in supporting the prize program, I'll also share some tips for partnering with community based organizations that may be useful in developing forming your teams and developing your application.

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Next slide please, thank you. So.

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A key goal as Luisa mentioned,

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uh,

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for the clean transportation prize is to deliver benefits to disadvantaged communities. Disadvantaged communities is a term used in New York Climate Leadership and Community Protection Act,

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00:04:35.845 --> 00:04:38.185

and includes environmental justice or low,

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00:04:38.185 --> 00:04:41.574

moderate income communities located in New York state opportunity.

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00:04:41.574 --> 00:04:51.834

Zones. New York's climate act recognizes that greenhouse gas emission reduction targets cannot be met without engaging and benefiting these communities.

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So, the map on this slide highlights these target, or what we like to call priority communities in green.

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And a link to this map is available on the clean transportation site prize website. Um, and through this link that we've included on the slide, which will also be included in the chat.

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Next slide, please Eastern Research Group, including our teaming partners.

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Hummingbird and Consensus Building Institute are working with NYSERDA to support outreach and engagement with these priority communities, including community based organizations or CBOS, that may be interested in partnering.

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cbos in particular will play a key role in supporting the clean transportation prize by engaging the communities in which they have already established networks, connections, and trust.

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The ERG team's role is to help, make sure CBOs understand the value and benefits of the program and support their engagement to ensure the goals of diversity inclusion equity are met.

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And what I while, I always think that diversity inclusion are relatively straightforward for people to understand the, the goal of equity isn't always straightforward.

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So, this graphic that I have on the right helps to illustrate understanding the difference between equality versus equity.

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It's not just about leveling the playing field. It's about providing additional support.

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Where needed to make sure all partners have equal access to information so that they can in turn ensure that the clean transportation prize proposals, benefit their community.

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Next slide please.

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So, the intent of this webinar, as we mentioned is to offer some tips and

suggestions, best practices on successful partnerships and teaming with communities and community based organizations.

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And what we did was pull together some highlights of of do's and don'ts.

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And I'm not going to go into all of them in detail, but it's really important to understand that, depending on the community, the community based organization that may be working with that community can be very different.

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Sometimes they are just groups of volunteers that are working together with during the evening with their day jobs.

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Sometimes they do have more resources available, but oftentimes they are, they have a stronger foundation and are.

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00:07:31.439 --> 00:07:44.369

Have more resources in capacity, but oftentimes they have limited capacity. So it's really important to be aware and conscious of that. So, in terms of the key do with respect to.

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00:07:44.369 --> 00:07:50.129

Working with community based organizations listening, listening with awareness is.

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One of the most important, and certainly seeking to understand versus to be understood.

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And I realize some of these may seem like common sense, but, um, I can't emphasize how important this is. Seeking to also understand the community, their community, their needs, their stresses, their attributes.

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00:08:11.728 --> 00:08:24.629

So, because so many community based organizations may not have all the resources that they need or staff sometimes we recommend entering into some type of partnership agreement.

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00:08:24.894 --> 00:08:38.724

Where you can be clear on the time and resources that may be needed to support a proposed project in terms of the don'ts, um, definitely. Don't go in assuming you have all the answers or the right.

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00:08:38.724 --> 00:08:52.433

Ideas, you know, don't focus on community deficits or assuming that you're going to go in and, you know, save the community and and don't assume any instant partnership or instant trust it really takes time.

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And so the more you engage, and actively listen the more likely that trust and partnership will build on a solid foundation.

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So next slide please so here with me to talk about some of more best practices and tips and examples for building partnerships, our 3 panelists.

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Uh, and I'll briefly read their bios and then we'll start off with some questions.

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Elle Ramel is the Chicago Director for Gender Equity and Tech.

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Cities a city-based initiative to advance women in the tech economy. Prior to this, she managed the redevelopment of the Michael Reese hospital site for far point development and led strategic partnerships.

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At City Tech Collaborative, the smart city lab of Chicago, and was the economic policy associate in Mayor Rahm Emanuel's office in the city of Chicago.

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Steve Gutmann is a senior program manager at Forth, Forth is advancing electric, smart and shared mobility through innovation, demonstration, advocacy, and engagement.

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Steve has also worked in advisory business development in sales roles at several

early in growth stage, clean tech companies and car sharing services, such as get around and zipcar.

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He also has a background in energy efficiency, finance, carbon markets, trading and equipment leasing. Nicole Payne is an urban planner for New York City. From scooter share to cashless tolling.

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00:10:25.793 --> 00:10:28.433

Nicole has worked throughout New York City.

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00:10:29.099 --> 00:10:42.208

And with municipalities across North America to develop transportation initiatives, that address barriers from mobility for low income and communities of color. So welcome everyone. Thank you for joining me.

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And if everyone can turn their videos on great.

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00:10:49.828 --> 00:10:54.808

Great so, first question which I'll direct to Elle.

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What are some of the partnership strategies that you've seen be effective on projects similar to the New York clean transportation prizes.

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Thank you Shanika so much for having me when I think about partnerships I think about really first assessing the partnerships background.

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First assessing all the potential partners both government, private sector, nonprofit, just really understanding landscape, understanding each, each current role an individual or community organization plays.

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And then really thinking about bringing diverse perspectives and backgrounds to a project. So I worked on the Michael Reese project, which was an 80 acre real estate development project. And we were thinking about getting that ready for electric vehicles.

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You have to think about not only who are the users of those vehicles, who is going to build those stations what are the size of the roads so it's not just oh, I hope I can bring electric vehicles to a community. You're thinking about, are they going to park at the park?

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Are is there are their children involved so I think you're just expanding that mindset of both the user and the provider in one conversation in these kinds of projects.

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00:12:09.869 --> 00:12:13.889

Thank you Elle. Nicole?

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00:12:15.239 --> 00:12:18.359

I totally agree.

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Well, just.

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I think the, especially the about the diversity of backgrounds, your different partnership, bring different strengths and skills to the partnership and I think something very important that Elle touched on was the human aspect of these types of projects.

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So, innovation is great innovation for innovation's sake is interesting, but we're really trying to address those human needs those.

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00:12:45.208 --> 00:12:51.869

To do that, or economic status, or social status within their communities.

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00:12:51.869 --> 00:13:02.489

Thank you that's a that's such a good point. So, in terms of some of the team configurations that should be considered for the transportation projects.

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How do you see the roles of different, uh, participating individuals and organizations Nicole do you care to elaborate on that?

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Yes

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And slide is a little bit vague

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because at the beginning of being asked to present to this I switched roles and so my former role was,

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00:13:24.624 --> 00:13:36.563

what the National Association of city transportation officials and work with city and cities across the country on shared bike and shared scooter projects to address barrier to mobility and.

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00:13:37.974 --> 00:13:45.714

Partnerships that achieved the most success were partnerships that had a private operator. Of course.

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00:13:45.714 --> 00:14:00.114

Or the element of your partnership is bringing the technology, the content expertise usually a nonprofit or community partner. Sometimes those are the same things. Sometimes those are not and.

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They look like I'll just throw out an example a think tank, for example, or maybe you're working with a transportation focused advocacy group. Sometimes there are communities live in New York City.

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Maybe there's a community board that is really in touch with communities' mobility.

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00:14:20.604 --> 00:14:32.183

Partner of course, some form of local government or some form of entity that I don't want to say has power, but has influence on how streets are used.

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00:14:32.183 --> 00:14:45.264

So, for some for some partnerships that may look like a BUD business improvement district for some folks that may look like a city. You need all of those components

to make sure you're not missing anything. You're not missing the human element.

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You're not missing the regulatory element of things. And of course, you have that technical expertise as well.

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Thank you, Nicole. Steve do you have any thoughts on this?

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00:14:55.499 --> 00:15:06.688

Yeah, I actually think that Nicole hit all the points that I would make in response to that question. The only.

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Couple of additional couple of additional partners might be, uh, well, certainly for transportation electrification the local utility is.

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Super important, not only because they often have resources that they can bring to bear.

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00:15:23.729 --> 00:15:38.639

But they also are just going to be super important for for charging and, uh, but also for financial resources and, and they are going to know where the grid has capacity and where it doesn't have capacity and that sort of thing. So, I think it's.

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00:15:38.639 --> 00:15:41.788

Very important to bring the utilities into the conversation.

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Um, we also generally try to bring in some sort of a partner.

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00:15:46.739 --> 00:15:52.649

Um, with deep sort of a data analytics, uh, experience.

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Because in many of these projects, they're, they tend to be very, very data heavy and when you're at the end of the project and want to report out in terms of how it went.

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00:16:02.219 --> 00:16:13.438

It's often really helpful to have a university or a lab, or an engineering firm that specializes in data analytics to help you make the case for what happened as a result of your project.

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00:16:15.448 --> 00:16:20.938

Great, thank you. Uh, anyone else have any thoughts before we move on to the next question.

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Yeah, I'll jump in there, Steve. I think you bring up a great point. I think data analytics is incredibly important.

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I also think having a translational element, whether that's someone in communications, graphic design, data visualization, one of the more effective things we've been able to work with data visualization groups is really showing, especially transportation.

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00:16:39.083 --> 00:16:52.014

Its, its fluid dynamics. It's very complicated and energy outputs. So, getting some really clean visuals of that data and telling that story is often worth almost a 1000 data points.

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00:16:52.014 --> 00:17:06.773

Because then someone can legibly read, that newspapers can pick it up. So, I think there's also wins in the translational space as well and moving away from acronyms, bringing that human element telling that story. Like Nicole said, someone using that scooter, someone's saving money on an electric bill.

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00:17:06.953 --> 00:17:08.634

I mean, those are just such wins as well.

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00:17:10.469 --> 00:17:19.584

Great, thank you. That's such a good point in terms of some of the opportunities and risks when putting together a great team for transportation.

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00:17:19.913 --> 00:17:28.433

Well, what sorry, what are some of those opportunities and risks when putting together a great team for a transportation electrification project Steve.

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00:17:28.919 --> 00:17:35.669

I guess the opportunities that we come across over and over again, through partnerships is.

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00:17:35.669 --> 00:17:41.578

Well, one of them is just the ability to learn new things and to stretch ourselves and.

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00:17:41.578 --> 00:17:53.638

Really to to, to bring new technologies to parts of the country and communities where they're still very, very new and but so it's.

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00:17:53.638 --> 00:18:05.548

It's bringing new technology, but also stretching ourselves as an organization and learning new things, especially if we work closely with great partners on the risks side.

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I think, um, we've found that.

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00:18:09.179 --> 00:18:19.108

You know, oftentimes something a project that we're envisioning sounds simpler than it is. And so I think it's easy to assume that.

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00:18:19.108 --> 00:18:31.858

You know, for example, doing a car share project is going to be very simple. It sounds simple in theory but unless you've actually done that sort of shared mobility, um.

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00:18:31.858 --> 00:18:39.749

Work, it's easy to assume that it's from the outside a well running shared mobility service.

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00:18:40.374 --> 00:18:52.763

Runs pretty seamlessly, but what you often fail to realize when doing these things when looking at these things from the outside is that people internally are typically working really, really hard.

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00:18:52.763 --> 00:18:55.733

So don't assume that a project is easy.

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00:18:56.189 --> 00:19:00.328

Um, don't assume that you can do something that you've never done before.

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00:19:00.328 --> 00:19:03.479

Um, and also be really careful about the, um.

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00:19:03.479 --> 00:19:10.019

The technical partners that you that you choose, and make sure to vet them carefully and.

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00:19:10.019 --> 00:19:14.578

Check references, um, ideally you don't want to work with.

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00:19:14.578 --> 00:19:19.409

You don't want to be the first entity to work with a, with a, with a technical partner.

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00:19:19.409 --> 00:19:26.068

Um, that's developing a new technology because things inevitably can and will go wrong.

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00:19:26.068 --> 00:19:26.608

So,

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00:19:27.743 --> 00:19:28.044

thanks,

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00:19:28.044 --> 00:19:31.344

Steve so you mentioned risk in terms of,

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00:19:31.554 --> 00:19:31.943

you know,

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00:19:31.943 --> 00:19:33.114

avoiding,

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00:19:33.594 --> 00:19:34.374  
um,

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00:19:34.794 --> 00:19:42.294  
in terms of really exploring the risks and you mentioned references is one way to kind of help to understand what those may be.

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00:19:42.294 --> 00:19:49.733  
Do you have any other tips or suggestions or maybe any of the other panelists on how you can really, truly assess risk.

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00:19:50.993 --> 00:20:04.104  
I think one thing is to be a very aware of the ability for longevity as well, getting a sense for how long a partner can be in this, and how dynamically they can evolve. We only know what's happening right now.

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00:20:04.163 --> 00:20:18.354  
Transportation is changing every year, but it also, I, I always love lawyers because also scripting away for people to enter a pilot or exit. It's not a match anymore. You don't want to be trapped with partner. That's like, I'm here. I don't know what I'm doing anymore.

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00:20:18.564 --> 00:20:21.773  
I think another thing to keep in mind is, is it flexible where.

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00:20:22.048 --> 00:20:30.624  
Keeping in mind procurement rules and the proprietary nature of technology, you know, if you're going with a private sector partner, are you going with a government partner?

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00:20:30.804 --> 00:20:43.523  
There's speed to that there's negotiation that will take, but you also also make want to make sure can other vehicles participate in that district can they plug in? So, I think at this point, it's very similar.

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00:20:43.523 --> 00:20:46.013  
When electricity showed up, you want to just make sure that.

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00:20:46.348 --> 00:20:55.019  
Um, what you're thinking about the, the ramifications of certain partnerships and, and how they can manifest on kind of like an open source concept in the future.

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00:20:56.578 --> 00:21:04.108

Anyone else have any thoughts before we move on to the next question related to opportunities and risks when putting together a team.

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00:21:05.429 --> 00:21:17.993

Um, I think that one other risk, I would point out. I think it's really important to do the hard work of figuring out your budget with your partners as early as possible, and not leave that to, to later on in the process.

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00:21:18.173 --> 00:21:29.094

Don't fall in love with the ideas, but really, you know, focus in on what is the scope and how are we dividing up the available funds early on? Because otherwise you can run into.

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00:21:29.398 --> 00:21:32.969

You know, misunderstandings and disagreements and.

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00:21:32.969 --> 00:21:36.028

You want to avoid that by being proactive around the budgeting.

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00:21:36.028 --> 00:21:49.588

Great. That's a good point. So, do you have what are some of the best practices from transportation electrification infrastructure projects in other regions that you can share.

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00:21:49.588 --> 00:21:54.179

Steve, do you have any best practices here?

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00:21:54.179 --> 00:22:04.378

A few things I just mentioned, you know, the importance of digging into the budget as soon as possible. Right? Not necessarily right away. You have to have an idea before you develop a budget.

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00:22:04.378 --> 00:22:11.398

I'd say that's one best practice another one that we've been doing more and more often at Forth is, um.

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00:22:11.398 --> 00:22:19.378

Conducting a needs assessment with the local community. Definitely don't sort of go

in assuming you have the answer to anybody's problems.

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00:22:19.378 --> 00:22:27.209

It's really important to do do some listening and make sure that the problem that you're trying to address is a problem that.

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00:22:27.209 --> 00:22:39.358

It's not just in your mind, right? The solutions you're providing really should come from the community and make sure that you're yeah. So be proactive in that sense. Another best practice.

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00:22:39.683 --> 00:22:54.413

You've already mentioned is involving local community based organizations. Um, we typically expect to compensate the CBOs for their participation. A lot of people seem to think that CBOs don't need to be paid for the work that they do, or they already have funding.

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00:22:54.413 --> 00:22:55.284

But I think that's.

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00:22:55.588 --> 00:22:59.423

Really dangerous assumption. So expect to compensate them.

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00:22:59.814 --> 00:23:14.663

And then the last thing I would say is this is just my personal preference when working on a project like, this is frequent short meetings rather than infrequent long two hour meetings with the project group. I try to take a.

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00:23:14.909 --> 00:23:23.699

Page out of the tech industry and do you know if possible like, even daily quick, 20 minute meetings rather than waiting for weeks at a time

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00:23:23.699 --> 00:23:27.298

Between group meetings, so those are just.

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00:23:27.834 --> 00:23:36.624

Some best practices from Forth anyway. Nicole do you have any best practices that you can offer? Yes, absolutely.

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00:23:36.683 --> 00:23:50.903

And I think the last 3 of these best practices I want to put an exclamation point on, because they're very critical on, especially working with I know the term we use here is disadvantaged communities, communities of lower income communities of color.

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00:23:50.903 --> 00:23:59.423

Usually, there's an overlap there, these are communities that have been historically given the short end of the stick in terms of distribution resources.

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00:23:59.753 --> 00:24:12.534

So, with going and working with communities, especially on transportation and mobility related projects, you have to understand you have to be okay with the response that you receive may not be the yes. Climate change.

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00:24:12.534 --> 00:24:18.894

Or emissions is my number one issue in my life or transportation might not even be that number one issue.

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00:24:19.074 --> 00:24:27.743

I think the goal really is to figure out how your transportation project or the project you developed with community, can meet the needs of those communities as they.

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00:24:28.048 --> 00:24:31.794

Exist right now an example will be and I know we're going to get into case studies,

176

00:24:31.913 --> 00:24:34.284

but the example will be well,

177

00:24:34.284 --> 00:24:36.113

actually back up a little bit,

178

00:24:36.624 --> 00:24:40.673

especially in thinking about my background and shared micro mobility bikes,

179

00:24:40.884 --> 00:24:41.334

scooters,

180

00:24:41.334 --> 00:24:45.503

specifically the communities that we're focused on within this projects.

181

00:24:45.743 --> 00:24:54.233

Do not have the infrastructure to support a lot of these projects so you have to think before going into maintenance with communities that's going to come up,

182

00:24:54.263 --> 00:24:54.443

like,

183

00:24:54.443 --> 00:24:57.114

always been asking for the stop sign for 35 years,

184

00:24:57.114 --> 00:24:57.683

where is that,

185

00:24:57.683 --> 00:24:58.044

or,

186

00:24:58.223 --> 00:25:03.023

we don't have enough space for bike lanes all or this road hasn't been repaved in 20 years.

187

00:25:03.023 --> 00:25:14.453

Those are questions that very base questions, that you're going to have to think about before meeting with community, because it's going to come up because they have not received the resources or attention that has been needed throughout history.

188

00:25:14.453 --> 00:25:19.044

And another thing would be to work with partners kind of blend of the last question as well.

189

00:25:20.183 --> 00:25:30.203

To work with either consultants or partners that do have some sort of race and class analysis and that again ties to the point that just made about these are communities that have historically,

190

00:25:30.203 --> 00:25:34.013

just been left out of resource distribution,

191

00:25:34.523 --> 00:25:35.003

have,

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00:25:35.124 --> 00:25:35.513

you know,

193

00:25:35.574 --> 00:25:37.673

in terms of their needs.

194

00:25:37.703 --> 00:25:44.483

May not have been met by their local governments they're going to want things. They want to ask questions about things. They're going to remember 15 years ago.

195

00:25:44.483 --> 00:25:57.923

Someone came at the same exact thing, what happened then so that's something you're going to have to think about and that's going to be a major portion of your project and I think avoiding that is a huge risk. Right? Because what's the point of rolling out this really great awesome project if no one uses it.

196

00:25:58.763 --> 00:26:13.253

So, I just wanted to add those 2 points in there as well. I think to add to this in my context. I'm sure it's the same in New York. But new technology always implies a potential for another job to be replaced think taxi drivers or bus drivers or so there's also the question.

197

00:26:13.284 --> 00:26:26.784

I mean, we see this in the federal context right now is yes, there's clean energy jobs coming. It's, it's very exciting, but you're also going to have to account for nervousness in local communities about what does this mean for my, you know.

198

00:26:27.868 --> 00:26:42.203

Uncle that does truck driving or what does this mean for someone who is working with a fleet? I think those are things just to be prepared for answering and and I love that that analysis Nicole of those opportunities. But you have to break it down to those, those needs on the ground.

199

00:26:42.294 --> 00:26:51.354

It's not about the environment, the environment, it's secondary and it's great. It's how am I getting a job? How am I paying rent? Those are the things you're going to hear at those meetings.

200

00:26:52.973 --> 00:26:59.963

That's right and so just expanding on this. We've been talking about a lot of tips

and best practices.

201

00:27:00.413 --> 00:27:13.223

Uh, could you provide or share a story, or a case study from a successful, uh, public private partnership that you've been involved with um, Elle do you have a one that you could share.

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00:27:14.574 --> 00:27:20.604

Yeah, of course, so I was when I was working at city tech, so it's an urban cities lab.

203

00:27:20.663 --> 00:27:33.594

There was a project, you realize these things that are seem simple, but we did an underground infrastructure mapping project where we realized that when people drill in the ground, they don't know what they're hitting because the maps are all paper at cities.

204

00:27:33.713 --> 00:27:44.064

So another thing to think about is think about where governments are coming from, they've got paper maps, and they've got printers that are black and white. And so we really work. We're working with corporate partners with technology.

205

00:27:44.334 --> 00:27:58.614

We were working with construction groups, and we're also working with the city of Chicago government. So, first, I think it's navigating what are the regulations or what are the ways things are done so, the city was just sending a crew out. They look at the old map.

206

00:27:58.614 --> 00:28:00.653

They'd make a guess, there's 6 inches of error.

207

00:28:00.898 --> 00:28:15.534

So really it'sconvincing them. This was going to save those construction crews, time and money, because they'd hit a pipe and the whole central business district would have an outage. So we made it a used case problem for the city. And we also made it for the construction crews. They don't want to be paying those insurance and they don't want to be wasting their time.

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00:28:15.834 --> 00:28:22.284

So, I think it was when we're working with the construction trade unions, new technology.

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00:28:22.284 --> 00:28:30.894

I don't know about that, but we solve the problem that they're experiencing day to day and for the government it was it was also costing the city a lot of money to keep the lights on every time we hit.

210

00:28:31.138 --> 00:28:41.009

An electric line, so, you know, I always like to reduce it to, you know, what are those current day to day problems and what can everyone get behind where they say this is worth my time.

211

00:28:41.009 --> 00:28:44.308

And this is so painful, I'm willing to work together.

212

00:28:45.328 --> 00:28:48.628

Thank you so much. Nicole do you have.

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00:28:48.628 --> 00:29:02.489

A case study that you could share. Absolutely. And I think the, um, case studies are really a model for the, these partnerships that we've been talking about this entire time. Um.

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00:29:02.489 --> 00:29:16.554

In that good things happen. Usually good. Usually good things happen when government nonprofit and private entities get together to address as Elle just mentioned an issue that everyone can get behind.

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00:29:16.733 --> 00:29:19.794

I think the different partners may have different.

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00:29:20.663 --> 00:29:22.163

They're focused on different outcomes,

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00:29:22.403 --> 00:29:35.933

but an example of this would be there is a scooter operator that does a really good job of ensuring that their engagement is the forefront of their mobility programs because they understand that these devices,

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00:29:35.933 --> 00:29:40.013

the scooters, these bikes, shared electric vehicles, are new to a lot of economies,

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00:29:40.013 --> 00:29:44.124

but are the key to not only the economic wealth themselves and their city,

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00:29:44.304 --> 00:29:49.973

but the social wellness as well as our economic wellness and social wellness and what works.

221

00:29:49.973 --> 00:29:50.334

Well,

222

00:29:50.334 --> 00:30:00.473

is that the private companies tend to have a lot more flexibility in terms of not needing to go through a bunch of red tape to do pop up events,

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00:30:00.473 --> 00:30:15.413

which we're going to community on a few days and say we're going to make up an example but we're going to do scooter education courses here so the private companies have that perspective where there's a lot less red tape and the

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00:30:15.413 --> 00:30:22.403

government believe it or not does not have as much money to do outreach for very critical projects that they need to do.

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00:30:22.703 --> 00:30:31.824

And then nonprofits and community groups, of course, have those critical relationships with the people that live in the communities that are the context experts on how they use their streets.

226

00:30:32.034 --> 00:30:42.923

So a really good example of this would be the scooter company does they work with social justice focus consulting groups to develop pop up events in cities where they're planning to roll out,

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00:30:42.953 --> 00:30:47.513

where they already have service and these pop up events are designed around,

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00:30:48.144 --> 00:30:54.054

gathering information from community members who are walking past, we ask them what are your mobility needs?

229

00:30:54.084 --> 00:31:02.483

What do you need from the city? Have you heard about this project? It's an information share and information collection so that meets the city's needs, right? They're like, oh, this is great.

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00:31:02.489 --> 00:31:17.213

You all have the money, we've been meaning to ask these questions and the private operator is able to introduce their service to community members. At the same time often. It's combined when it was in person with education courses as well. So, this is how you use the helmet.

231

00:31:17.213 --> 00:31:24.144

This is how you break when you're using a scooter, which are again, those important safety elements that are critical for the government.

232

00:31:24.173 --> 00:31:35.993

Of course, because safety public safety very important, important for the community based organization to model because there you go to, and your point of contact for all things that are happening in the community.

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00:31:36.173 --> 00:31:45.354

And then, of course, it works well for the operator as well. Because that builds that brand familiarity and recognition, so really working together.

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00:31:46.499 --> 00:31:56.999

Working together to identify shared events or goals that will have different impacts on different partners has been very, very successful.

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00:31:56.999 --> 00:32:08.219

Thank you Nicole, that's so interesting. The story, um, in terms of, and I'm going to throw this last question out to to all the panelists.

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00:32:08.219 --> 00:32:16.318

But what would you say your top piece of actual and advice is for putting together a successful project team?

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00:32:16.318 --> 00:32:23.669

So, um, I don't know, Steve. Do you want to go first? Yeah, I'll, I've already said it, I think, but I'll reiterate it.

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00:32:23.669 --> 00:32:30.209

Um, dig into the budget as early as you can, and get all because.

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00:32:30.209 --> 00:32:43.348

I think of a budget is almost like, it's, it's sort of the outline of the project. If you're writing a paper, you want to write an outline. First, if you're trying to plan a project, you want to figure out the budget. Because I think if you start to carve up the budget.

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00:32:43.348 --> 00:32:47.489

Then you'll start to carve up the tasks and then you'll quickly realize.

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00:32:47.489 --> 00:32:53.159

Oh, well, we maybe we need like, you know, a partner to do this portion of the task but I've.

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00:32:53.159 --> 00:32:56.729

I tend to think of the budget as being shorthand for.

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00:32:56.729 --> 00:33:01.558

The entire project, so that would be my, I think my main piece of advice.

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00:33:01.558 --> 00:33:04.558

And by the way I love Nicole's.

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00:33:04.558 --> 00:33:10.288

Term context experts, I've heard content experts, but I haven't heard.

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00:33:10.288 --> 00:33:13.618

The term context experts for.

247

00:33:13.618 --> 00:33:19.618

For, like, local community members I think that's a great term that I will use it in the future.

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00:33:21.058 --> 00:33:32.243

Yes, I think one thing we're learning is terminology is important and so, um, you know, nuances like that are are subtle, but important to, to recognize and be aware of.

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00:33:32.663 --> 00:33:39.173

I'm just a quick follow up Steve on, on your your note about the budget. I had mentioned, um.

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00:33:39.659 --> 00:33:53.308

Earlier on before the panel discussion about partnership agreements, and I, I realize they don't necessarily have to be really formal, but in your experience, have you basically used partnership agreements as part of these budget conversations.

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00:33:53.308 --> 00:33:59.909

Yeah, yeah, what we do is we try to, um, well, we decide on the budget, but then we also.

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00:33:59.909 --> 00:34:08.188

Sort of draft an MOU that it's, it's a non binding. It's not like a legal agreement, but it's just a memorandum of understanding that gets on paper.

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00:34:08.188 --> 00:34:11.969

What every party to the partnership is going to do.

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00:34:11.969 --> 00:34:22.199

And in there, you know, you can also mention the, uh, the portion of the budget that they will get. But I think as long as that's all clear and agreed to upfront, it minimizes a lot of.

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00:34:22.199 --> 00:34:32.338

You know, headache and potential for disagreement later so I would definitely put an MOU together with your partners. Right?

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00:34:33.173 --> 00:34:41.304

Elle, do you have any top pieces of advice you'd like to share? So I'm a huge fan of MOUs, I just I agree. I agree.

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00:34:41.304 --> 00:34:53.213

Steve, a legal and a financial underpinning of what's happening instead of a, we will be partners even understanding if there are groups that are more are holding more risk.

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00:34:53.273 --> 00:35:02.213

If they're going to be investing, more kind of, in kind or pre project dollar just understanding the ways that people are investing, and then they'll be getting those returns.

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00:35:02.483 --> 00:35:14.304

But I think another thing is to think we've spoken about is there are partners that might not be the direct, either subject matter expert or in clean tech. You want to think about do I need a transportation planner?

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00:35:14.304 --> 00:35:28.523

Am I going to need a government affairs consultant involved? Just thinking about the kind of ancillary secondary nature of what you might need on your team is also very important when, when when this team forms and also, like, I really do.

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00:35:28.523 --> 00:35:31.403

I have experience with real estate project. You want those in.

262

00:35:32.849 --> 00:35:42.659

Exits and entries to the project team where if someone says this isn't for me, you have a way to to exit and you have a way to onboard someone else. Um, if needed over time.

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00:35:46.048 --> 00:35:51.659

And Nicole, any last piece of advice, you'd like to leave, leave us with.

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00:35:51.659 --> 00:35:56.639

I think my Co panelists have done an excellent job.

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00:35:56.639 --> 00:35:57.059

Um,

266

00:35:57.384 --> 00:35:57.653

yeah,

267

00:35:57.653 --> 00:35:59.273

I just want to drive home the point,

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00:36:00.114 --> 00:36:14.784

because in my experience background in government and also nonprofit hangups or project stalls or even being required to trash the project and start over happens

when the community

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00:36:14.784 --> 00:36:17.063

feels like they have not been engaged in a process.

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00:36:17.063 --> 00:36:31.224

They're not aware of what's happening or the right people are not brought into the process early enough. So I would think about those relationships early on, especially with the community. If you're bringing on a consultant, please make sure they know the community. Very, very well.

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00:36:31.224 --> 00:36:41.634

If not from the community that you'll be working in, I think that is critical critical critical. This doesn't this rarely happens, but you could have everything right.

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00:36:41.634 --> 00:36:49.764

And then if there's this super vocal person on your New York City community board it's like, well, what's this? We didn't hear about this or.

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00:36:51.028 --> 00:37:01.403

Whatever the issue may be, whether it's brought up that oh, you know what we hear a lot of course, with transportation projects, is that, you know, what will come next is gentrification.

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00:37:01.403 --> 00:37:15.744

I'm being pushed out of my home because of this new investment in this resource, or this this new thing is coming that has caused projects to end. I will just be very clear. That is something that needs to be prioritized. I know.

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00:37:15.744 --> 00:37:29.934

At times, it can be difficult, but it is worth it. It is worth it. It is required. It is critical to build those relationships out front and prioritize those relationships. It's not just to check on the box because one conversation with the right person gets your project upended.

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00:37:32.213 --> 00:37:47.184

I would add to that for Nicole. I also like to move very slowly and speak very loudly. So you can also let community groups. Know. Hey, I'm sort of gonna be moving through New York and I'm going to be doing this project and, like, I feel like, if you have no surprises communities are like I have seen you hear the whole time.

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00:37:47.393 --> 00:37:59.003

You don't surprise me. I think that's another thing is just like, moving very slowly, but always like Steve said, 20 minute meetings, 20 minute updates and then no one's surprised then no one gets mad. So I always like to do that too.

278

00:37:59.398 --> 00:38:06.449

Great, what's the saying, move at the speed of trust again that showing up that that means.

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00:38:06.449 --> 00:38:09.628

It's like, oh, this, you know, I know Elle, oh, my.

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00:38:09.628 --> 00:38:23.153

Yeah, 2 months ago over there she's just sitting on that rock all the time. It's weird. Yeah. Yeah. Yeah. And that's something that I have found, too, is that taking the time to build the trust and sometimes it just takes longer than you.

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00:38:23.153 --> 00:38:37.463

Think it's going to take and you just have to be patient and you have to keep engaging and keep keep keep working on it. Um, so thank you so much to all of our panelists. It's just really exciting to be here with all of you.

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00:38:37.733 --> 00:38:44.574

We certainly wanted to leave some time for a question and answer from those of those who are on the call.

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00:38:45.960 --> 00:38:55.800

So, I believe Luisa is going to moderate the, the question and answer session right? Thank you, Shanika. Can you hear me okay?

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00:38:55.800 --> 00:38:59.340

I can, and are we going to put these slide back up?

285

00:39:00.114 --> 00:39:14.635

Thank you panelists that was a great conversation. Innovation and practical solutions need to go hand in hand I wanted to ask one follow up question. Somebody mentioned a needs assessment.

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00:39:14.635 --> 00:39:23.394

I think Steve that was you, and I'd like to know if others of you have examples of

what's a good way to.

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00:39:24.025 --> 00:39:33.835

Get that community input through a more market research type needs assessment. What's the best way to reach out? What do people have time for?

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00:39:34.675 --> 00:39:40.434

You know, if you can have some advice on how to get that community input in a more systematic way.

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00:39:40.889 --> 00:39:46.409

Maybe, Steve, you mentioned it, and then the others I'd be interested to hearing from, you.

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00:39:47.005 --> 00:39:59.304

Yeah, well it's always a, it's always a problem, right? Everybody's really interested in projects, but the problem is, uh, with just going straight to a project is often you have a solution in search of a problem right?

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00:39:59.304 --> 00:40:02.574

You're you're bringing your Pre your.

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00:40:02.820 --> 00:40:08.670

Existing solution into a situation where it may or may not be appropriate and so.

293

00:40:08.670 --> 00:40:16.230

We, we can't always get it, but if possible we make a habit of trying to, um.

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00:40:16.230 --> 00:40:19.409

Carve out some funding usually.

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00:40:19.409 --> 00:40:25.769

You know, in advance to do a bit of a needs assessment, and that's usually entails bringing.

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00:40:25.769 --> 00:40:34.284

A, very diverse group of stakeholders from the community together to try to identify where are the needs as Nicole said earlier.

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00:40:34.284 --> 00:40:41.784

It may be as simple as a stop sign at an intersection that the community has wanted for years and they may not be interested in whatever.

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00:40:41.880 --> 00:40:45.269

You know, great project idea that you have, because they have.

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00:40:45.269 --> 00:40:57.090

More fundamental needs that they want to have addressed first and so I think it's, it's really important. It's not super easy to get funding for needs assessments. But, um.

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00:40:57.090 --> 00:41:00.210

We feel like they're really important.

301

00:41:03.119 --> 00:41:07.079

I can jump in as well, so.

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00:41:07.405 --> 00:41:14.965

Just my background in community engagement, I think what's also important is getting very creative about being at constant engagement as well.

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00:41:15.625 --> 00:41:29.125

I think there are merits to constant roundtables, but being very deliberate about survey scans on fences, going to schools, trying to grab people where some people can go to the after work meetings.

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00:41:29.125 --> 00:41:39.385

Some people can do an online space. I'll work with companies like coUrbanize where you can have a platform that's regularly updating people all the time. And I think it's also the iteration.

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00:41:39.864 --> 00:41:42.565

I think there's a lot of time where you want to go Pre project,

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00:41:42.565 --> 00:41:43.974

ask people their thoughts what they need,

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00:41:43.974 --> 00:41:48.565

but even asking feedback throughout some of those small needs, like a stop sign,

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00:41:49.164 --> 00:41:50.244

your team could also,

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00:41:50.244 --> 00:41:51.594

it's not exactly your scope,

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00:41:51.594 --> 00:41:57.744

but finding those nonprofits in your city where they're already invested in that kind of work and bringing that.

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00:41:57.989 --> 00:42:07.344

Um, that problem statement to them, it might not be your your funding or your project, but you can also exist in an ecosystem of neighborhood or region based projects.

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00:42:07.375 --> 00:42:18.835

And it's and sometimes, I think showing that your project team is also interfacing with other initiatives in the same region means a lot. So, it's, it's almost that constant of what are we hearing?

313

00:42:18.835 --> 00:42:28.434

What are the pain points if it's not the thing that you can solve it's elevating it to other allies and partners. And I think that that's that's something to think about through your whole project.

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00:42:28.769 --> 00:42:39.210

I see a lot of nodding there from you, Nicole do you have anything to say? My co panelists are just so amazing. I totally agree. Um.

315

00:42:40.824 --> 00:42:49.974

We worked at the MTA and managed the outreach when cashless tolling was coming to New York and I don't know if you all are drivers or live in New York City,

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00:42:49.974 --> 00:42:53.005

but you probably saw me at the Puerto Rican Day parade,

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00:42:53.005 --> 00:42:56.304

or out in Coney Island manning,

318

00:42:56.304 --> 00:42:57.144

or personning,

319

00:42:57.175 --> 00:42:59.514

a pop up booth giving our information,

320

00:42:59.784 --> 00:43:07.195

those random like someone is there of course pre-Covid, post-Covid, when things are safe.

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00:43:07.434 --> 00:43:20.664

But when someone is there consistently, either every other week, or whatever, the timetable maybe was able to not only questions, but also get information from those conversations. So it could just be a one off conversation.

322

00:43:20.724 --> 00:43:34.434

What are your pain points as Elle just mentioned or have you heard about this project? What are your thoughts or people are speeding on this road, what do you think? Are people driving too fast? Very, very easy to collect information. I think New York City DOT.

323

00:43:34.465 --> 00:43:48.625

Has a really good model. They have a street ambassador program where their employees are trained. They're always multilingual, their employees are trained to have very quick interactions to gain information about the needs and the community that they are in.

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00:43:48.804 --> 00:44:00.565

And it's like a physical in person presence. Something that's also has worked your partnership with the community based organization and nonprofits to run focus groups, pay their paid.

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00:44:00.565 --> 00:44:07.585

Of course, people should be paid for their work paid focus groups. Right? Those are the people with the contacts they have, the face familiarity they built the.

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00:44:08.670 --> 00:44:21.269

The trust with the community that you're looking to work with having them run focus groups has been successful in terms of outsourcing or trying to scale it. Those are some tactics that have been that I found success with.

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00:44:22.045 --> 00:44:32.934

That's great. Somebody has also asked about how much engagement with community is expected prior to applying and the prizes have been structured in a staged manner.

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00:44:32.934 --> 00:44:47.485

So, definitely having some level of of community engagement plan is an important feature. Once the prizes are selected down to the, the phase of phase 1 winners there is some funding available for communities.

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00:44:47.695 --> 00:44:51.025

So I'm wondering from the panelists what kinds of needs.

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00:44:51.389 --> 00:44:58.079

Do the community organizations have for engaging with teams in developing these concepts.

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00:44:58.079 --> 00:45:01.559

That they might be able to use that funding for?

332

00:45:03.570 --> 00:45:13.344

I think you need to assume that the community based organizations are being asked by a lot of projects, et cetera to do needs assessments and asset mapping and and who are your stakeholders?

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00:45:13.494 --> 00:45:27.054

So, setting up the forums, the technology, the infrastructure to make those asks easy, not not assuming there's a lot of hours on those very small teams at nonprofits. So, you know, showing your resourcing.

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00:45:27.054 --> 00:45:32.605

I always also say you want to do a lot of Pre work, because no one wants to read that their neighborhood is in an announcement.

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00:45:32.909 --> 00:45:47.394

So, I know you might be investing ahead of time a bit but having those conversations learning about the transportation projects in the past very useful. I also think communities hate when you decide you're going to do a new scooter pilot, and they've already done 10 scooter pilots.

336

00:45:47.394 --> 00:45:56.724

And they're like, we just you should have called all the 10 scooter pilots so also doing your research on what other things have been tested in this community. What have people already experienced and having.

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00:45:57.480 --> 00:46:02.039

Again, like I said, no surprises Pre any announcement of any prize won.

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00:46:05.574 --> 00:46:12.144

Another suggestion that I have to is realizing that some community based organizations,

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00:46:12.175 --> 00:46:12.625

you know,

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00:46:12.684 --> 00:46:21.744

they're made of volunteers and so just recognizing that they're not necessarily going to be able to meet with you and engage with you during your business hours.

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00:46:22.105 --> 00:46:33.085

You know, you need to meet them where they are and that may be in the evening or earlier in the morning and just be accommodating to that as much as you can. Because it really goes a long way.

342

00:46:33.389 --> 00:46:44.460

Right. One more thought: an intentional aspect of these prizes is replication and scalability is being able to.

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00:46:44.460 --> 00:46:49.710

You know, hopefully bring solutions that have worked elsewhere to New York state, but also.

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00:46:49.710 --> 00:46:56.070

Hopefully have some of those solutions be applicable to other communities. Do you all have any.

345

00:46:56.070 --> 00:47:06.900

Key thoughts about, or examples of projects that you think have been successfully replicated elsewhere, or tips for teams that are thinking about that aspect.

346

00:47:10.800 --> 00:47:16.650

Happy to kick this off for all the folks in attendance I work in.

347

00:47:16.885 --> 00:47:22.014

The better bike share partnership. I can try to find their link and drop it in a chat.

348

00:47:22.255 --> 00:47:22.614

But,

349

00:47:22.735 --> 00:47:23.184

um,

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00:47:23.215 --> 00:47:27.235

that is an organization made up of the city of Philadelphia,

351

00:47:27.744 --> 00:47:28.344

NACTOL

352

00:47:28.344 --> 00:47:30.775

the National Association of city transportation officials,

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00:47:30.775 --> 00:47:31.824

they have people for bikes,

354

00:47:32.034 --> 00:47:38.844

and they provide funding to operators and community groups to develop replicable,

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00:47:38.844 --> 00:47:39.744

scalable.

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00:47:40.949 --> 00:47:53.699

Solutions to mobility issues for low income communities of color and something that has worked very well and something that continues as a theme is not reinventing the wheel. All right.

357

00:47:54.625 --> 00:48:08.184

And if you're, you're thinking about a project related to mobility, related to clean transportation, someone else may have thought about that before, I think, I think as Elle mentioned in her response. Someone may have already tried it in that

neighborhood.

358

00:48:08.425 --> 00:48:22.405

Please do, your research it's like preparing for a date, but learning from the people that came before you is a very, you can do that on your own time in terms of research. It is very important. And I think those core elements, an example, I'll give.

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00:48:23.905 --> 00:48:25.585

The city of Philadelphia does a,

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00:48:25.614 --> 00:48:40.105

it's called digital skills and bicycle thrills where their bike share system is used membership in their bike share system is used as a way to teach adults with lower income how to use the computer and use

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00:48:40.494 --> 00:48:41.094

the Internet.

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00:48:41.394 --> 00:48:51.144

So, they help folks sign up and that's how to learn to use those services model has been replicated in other cities. But it has been an intentional act of sharing information.

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00:48:51.445 --> 00:49:05.875

So, both sharing information and your successes and things that next time we'll do better and also doing your research, I think, are some tips to ensuring that whatever comes out of your project can be used in other places.

364

00:49:06.030 --> 00:49:20.394

I'm a huge fan girl of better block in Dallas. They're kind of a guerilla placemaking group. They were, um, basically, they put masking tape in the road when they think there should be a bike lane and then they count with a tiny like a stopper how many people bike through their pretend bike lane.

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00:49:20.695 --> 00:49:30.085

Um, so, I think also iteration, are there ways you can bring a scooter or an electric vehicle to a space where you're not permanently installing can people sample that?

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00:49:30.655 --> 00:49:43.735

So, I'm a big fan of that where communities almost they, they set up these park-lets and communities are like, this is my park, but it didn't exist a week ago. So anything you can get people to start sitting in, experiencing, talking about make their own.

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00:49:43.764 --> 00:49:46.494

I love I love better block in Dallas for that example.

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00:49:49.500 --> 00:49:53.130

One quick thing that I would add is.

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00:49:53.130 --> 00:49:53.400

Uh,

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00:49:53.394 --> 00:49:55.494

when developing a project plan,

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00:49:55.795 --> 00:49:59.695

I think a lot of folks forget to include an element to,

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00:49:59.994 --> 00:50:00.505

um,

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00:50:00.744 --> 00:50:02.364

basically broadcast the,

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00:50:02.364 --> 00:50:02.664

uh,

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00:50:03.204 --> 00:50:08.574

it's good to have a plan for how to get the word out about what resulted from your project.

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00:50:08.820 --> 00:50:14.159

Because if you neglect that, then you're you're really, um.

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00:50:14.159 --> 00:50:28.590

You're not insuring that even if you have a great project, if you don't have a plan for getting the word out, you might not be able to effectively do that. So think

about Webinars and white papers and presentations at conferences as part of your project plan.

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00:50:32.369 --> 00:50:42.329

That's great. Well, we have a couple of minutes for for closing remarks here and then I'm going to wrap with some instructions for what's happening next with the prizes.

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00:50:42.329 --> 00:50:46.650

Elle, do you want to start and then we'll just have, you know, any.

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00:50:46.650 --> 00:50:53.849

Any final thoughts that you can recommend to listeners to the webinar about teaming and forming partnerships.

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00:50:54.565 --> 00:50:59.755

Yeah, absolutely. I think this is a very exciting opportunity looking forward to seeing how it manifests.

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00:50:59.965 --> 00:51:10.014

I'm just thinking about, you know, you're bringing individuals, you're bringing large organizations companies together thinking, like we said, common ground MOUs and finances.

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00:51:10.014 --> 00:51:14.965

I agree Steve, but also demystify the process for, for other people, and making.

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00:51:15.144 --> 00:51:28.135

I'm like Nicole and I agreed a common cause just really, really honing it down to those aligned agenda items because I think when things get controversial or there's wait, what did we say? You can go back to why you're all here.

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00:51:28.164 --> 00:51:31.014

But I think setting that up in the beginning is very important.

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00:51:31.349 --> 00:51:42.420

How about you, Nicole? I think Elle and I are just on the same page today.

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00:51:43.644 --> 00:51:57.835

100% agree, I think setting up your goals for you, I've create your partnership in

developing your project. More specifically is very important. You know, your, your program will look a lot differently.

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00:51:57.835 --> 00:52:04.644

If your, your prior primary goal is to address connectivity to train the stations versus.

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00:52:07.289 --> 00:52:17.880

Address affordability, issues of electric vehicles, right? Those are 2 different goals and the tactics of retails may look a little bit different. So I think a shared goals is. Yeah, absolutely.

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00:52:17.880 --> 00:52:25.769

And last thoughts from you, Steve? Yeah, I think, you know, my takeaway is.

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00:52:25.769 --> 00:52:38.579

You may be the content expert, but you're probably not the context expert as well. So, uh, I just encourage you to stay humble as you put your, uh, project.

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00:52:38.579 --> 00:52:43.260

Project together and try to keep in mind all of the things that you don't know.

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00:52:43.585 --> 00:52:58.284

While you're bringing the things that you do. Great, thank you. Good. Good wrap up comment. So I'd like to encourage people many of the questions that came in are related to prize logistics. So I really encourage you to go to the websites.

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00:52:59.094 --> 00:53:12.295

There's a specific if you don't go to the last slide, I think, has the websites on there. Yeah. So you can pose your questions at [nycleantransportationprizes.org](http://nycleantransportationprizes.org)

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00:53:13.224 --> 00:53:23.364

That's the best way to get specific responses related to engagement. With the prizes. We were focusing more of the discussion on the panelists here today.

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00:53:24.414 --> 00:53:36.025

Look forward to any other additional questions you have, including any that came in here today. I want to remind people about the registration deadline is July 22nd.

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00:53:36.929 --> 00:53:41.670

People that are organizations that are going to prime.

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00:53:42.324 --> 00:53:51.295

Submission have to be registered in order to do so. All team members do not have to, but there's a benefit to you of registering.

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00:53:51.505 --> 00:54:00.324

Because then you'll get follow up information, you can participate in the forum discussions and other features that are on the prize website. So I encourage you to do that.

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00:54:00.900 --> 00:54:05.489

And then the next slide, there is a.

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00:54:05.489 --> 00:54:17.039

The third content that we're offering is next Tuesday May 25th at noon, Eastern, on electric fleet and mobility insights. So I encourage you all to think about.

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00:54:17.039 --> 00:54:20.760

Joining us for that as well and.

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00:54:21.809 --> 00:54:28.405

I think that is it I really want to thank the panelists very much. Shanika, any final comments from you?

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00:54:28.405 --> 00:54:42.445

I think this has been a really insightful Webinar, and it has been recorded and will be posted to the websites for partners that weren't able to be here. And to remind you all of these great suggestions.

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00:54:44.574 --> 00:54:57.534

No, no other closing thoughts from me. Definitely encourage everyone to register and for the partners that you are exploring and in talking to definitely encourage them to register as well on the website.

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00:54:57.534 --> 00:55:00.565

So that they can also have access to to the same information.

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00:55:00.869 --> 00:55:06.329

Yeah, I believe there's a partner's forum on each of the individual prize.

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00:55:06.329 --> 00:55:13.110

Websites that people can engage and also raise their hands if they want to be contacted to be part of teams. So.

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00:55:13.110 --> 00:55:17.429

Thank you all very much appreciate it and.

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00:55:17.429 --> 00:55:21.869

We're going to wrap this up now and and, uh, end the, uh, recording.